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Building Products

Industry News

Style Crest Acquires Western Distributor

Building Products Digest Full Article

Style Crest, Fremont, Oh.-based supplier of building products for the manufactured housing market, has acquired Westland Distributing, Denver, Co., and sister company Alumi-Cover Awning Co., Mesa and Tucson, Az. With additional locations in Las Vegas, Phoenix and Sacramento, the strategic acquisition expands Style Crest's presence in the western United States.

"These acquisitions mark an important milestone for Style Crest, as we expand our reach and strengthen our position in the western United States," said Bryan Kern, CEO of Style Crest. "By combining the strengths of Style Crest, Westland Distributing, and Alumi-Cover, we are confident that we can better serve our customers with an extensive range of products and exceptional service." The addition of the Westland operations will expand Style Crest's direct distribution to seven new states: giving us direct customer distribution in 39 states.

Teck will be looking for metals acquisitions after the Glencore deal closes Reuters Full Article

A Glencore-led consortium sealed one of the mining sector's biggest deals in years on Tuesday, agreeing to buy Canadian miner Teck Resources' steelmaking coal unit for \$9 billion.

The move paves the way for an eventual spin-off of the commodity giant's own coal business, highlighting its belief in coking coal's use as the green energy transition moves ahead.

Glencore will get 77% of the business in a \$6.9 billion cash deal, while 20% will go to Japan's Nippon Steel Corporation, which already holds a 2.5% stake. South Korea's POSCO will swap a stake in two of Teck's coal operations for 3% in the steelmaking coal business Elk Valley Resources (EVR).

Commercial Real Estate is Down in Q3 2023

National Association of Realtors Full Article

In the final quarter, there is usually the opportunity to end a year and start the next year strong. Although the third quarter of the year has already ended, there is still much uncertainty in the market since the Federal Reserve continues its tightening monetary policy. The labor market remains firm, and the U.S. economy grows faster than the expectations. However, risks are still anticipated in the market as the full impact of the Federal Reserve's higher rates may not have been fully reflected yet in households and businesses.

As a result, the commercial real estate market continues to experience rising vacancy rates and slowing rent growth. Shrinking leasing velocity in tandem with the construction boom in the multifamily sector has tapered off the market. However, the fundamentals remain solid for the industrial, retail, and multifamily sectors, although activity has dropped from the pandemic highs. The office sector continues to suffer from the slow return-to-office movement even though there are multiple efforts to repurpose the increasing number of unused office spaces.

Building Products

Building Products M&A Environment

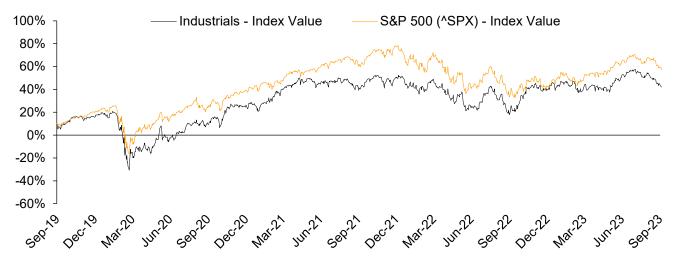


Select Recent Building Products Transactions

Date Announced	Target	Buyers/Investors
08/29/2023	Tecnoplast S.r.I.	Dea Capital Alternative Funds SGR SpA
09/14/2023	SAVY S.A.S.	Storch-Ciret Holding GmbH
09/07/2023	Lawrence Hardware, Inc.	ASSA ABLOY AB (publ) (OM:ASSA B)
08/29/2023	Mountain Lumber Company, Inc.	The Building Center, Inc.
08/21/2023	Fortress Deck Products, LLC	Eva-Last Hong Kong Ltd.
08/18/2023	Assets of Pennine Home Improvements Ltd	Windows Plus Roofs Limited
08/17/2023	MAC Metal Architectural Inc.	Cornerstone Building Brands, Inc.
08/08/2023	BEST SURFACE S.L.	Pamesa Grupo Empresarial S.L.U.
08/03/2023	Malvern Glass Limited	Advance Joinery Group Ltd
08/02/2023	AMA Roofing Supplies	Roofmart
08/01/2023	Fence, Railing and Decking Business (FRD)	Oldcastle APG, Inc.
07/26/2023	Sunray Engineering Ltd	ASSA ABLOY AB (publ) (OM:ASSA B)
07/19/2023	Beoplast Alu	Groupe Estémi, SAS
07/13/2023	Sidey Solutions Limited	Inwido AB (publ) (OM:INWI)
07/11/2023	Alpine Products, Inc.	Aramsco, Inc.
07/07/2023	Serene Stone Ltd.	Nene Capital Limited
07/06/2023	Itaab Trading AB	Bergman & Beving AB (publ) (OM:BERG B
07/05/2023	Form Tech Concrete Forms, Inc.	White Cap Supply Holdings, LLC
07/03/2023	B & S Hardware, Inc.	Nation's Best Holdings LLC
07/01/2023	LaForce, Inc.	DNS Capital, LLC

Industrials

US manufacturing output rose solidly in September. Production at U.S. factories increased more than expected in September despite strikes in the automobile industry curbing motor vehicle output; further evidence that the economy exited the third quarter with momentum. Production dropped 0.8% on a year-on-year basis in September. Motor vehicle and parts output rose 0.3% last month after declining 4.1% in August.

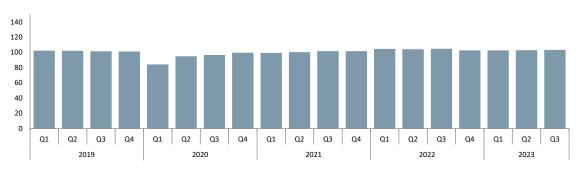


As of 9/30/2023			LTM Financials			Valuation Metrics			LTM Margins	
Company Name	Ticker	Enterprise Value	Revenue	Gross Profit	EBITDA	EV / Revenue	EV / Gross Profit	EV / EBITDA	Gross Margin	EBITDA Margin
3M Company	NYSE:MMM	\$64,323	\$32,747	\$14,433	\$7,433	2.0x	4.5x	8.7x	44.1%	22.7%
Alaska Air Group	NYSE:ALK	\$6,161	\$10,352	\$2,535	\$885	0.6x	2.4x	7.0x	24.5%	8.5%
American Airlines Group	NasdagGS:AAL	\$38,892	\$52,914	\$14,532	\$7,139	0.7x	2.7x	NM	27.5%	13.5%
Arconic	SNSE:ARNC	\$22,685	\$6,422	\$1,774	\$1,398	3.5x	12.8x	16.2x	27.6%	21.8%
Boeing Company	NYSE:BA	\$154,152	\$75,756	\$8,669	\$2,873	2.0x	17.8x	NM	11.4%	3.8%
C. H. Robinson Worldwide	NasdagGS:CHRW	\$11,916	\$18,441	\$1,261	\$689	0.6x	9.5x	17.3x	6.8%	3.7%
Caterpillar	NYSE:CAT	\$170,166	\$66,587	\$20,303	\$15,738	2.6x	8.4x	10.8x	30.5%	23.6%
CSX	NasdagGS:CSX	\$79,177	\$14,707	\$7,273	\$7,273	5.4x	10.9x	10.9x	49.5%	49.5%
Cummins	NYSE:CMI	\$39,425	\$33,292	\$8,067	\$4,609	1.2x	4.9x	8.6x	24.2%	13.8%
Deere & Co.	NYSE:DE	\$166,693	\$61,361	\$18,598	\$4,607 \$14,832	2.7x	4.7X 9.0x	11.2x	30.3%	24.2%
	NYSE:DAL	\$166,673 \$46,305				0.8x	3.8x		21.3%	13.0%
Delta Air Lines			\$57,260	\$12,175	\$7,424			6.2x		
Dover	NYSE:DOV	\$22,651	\$8,472	\$3,079	\$1,730	2.7x	7.4x	13.1x	36.3%	20.4%
Eaton Corporation	NYSE:ETN	\$93,587	\$22,613	\$8,037	\$4,654	4.1x	11.6x	20.1x	35.5%	20.6%
Emerson Electric Company	NYSE:EMR	\$59,869	\$15,165	\$7,427	\$3,869	3.9x	8.1x	15.5x	49.0%	25.5%
Expeditors International	NYSE:EXPD	\$15,784	\$10,464	\$1,461	\$1,127	1.5x	10.8x	14.0x	14.0%	10.8%
FedEx Corporation	NYSE:FDX	\$97,767	\$88,594	\$24,387	\$10,949	1.1x	4.0x	8.9x	27.5%	12.4%
Fluor	NYSE:FLR	\$4,109	\$15,364	\$544	\$392	0.3x	7.6x	10.5x	3.5%	2.6%
Fortive	NYSE:FTV	\$28,543	\$6,012	\$3,539	\$1,593	4.7x	8.1x	17.9x	58.9%	26.5%
General Dynamics	NYSE:GD	\$70,557	\$40,859	\$6,587	\$5,081	1.7x	10.7x	13.9x	16.1%	12.4%
General Electric	NYSE:GE	\$123,206	\$83,813	\$21,303	\$12,026	1.5x	5.8x	10.2x	25.4%	14.3%
Grainger (W.W.)	NYSE:GWW	\$37,152	\$16,283	\$6,439	\$2,781	2.3x	5.8x	13.4x	39.5%	17.1%
Honeywell Int'l	NasdaqGS:HON	\$136,857	\$36,408	\$12,367	\$8,713	3.8x	11.1x	15.7x	34.0%	23.9%
Illinois Tool Works	NYSE:ITW	\$76,945	\$16,095	\$6,782	\$4,469	4.8x	11.3x	17.2x	42.1%	27.8%
Ingersoll-Rand	NYSE:IR	\$27,435	\$6,678	\$2,755	\$1,615	4.1x	10.0x	17.0x	41.3%	24.2%
J. B. Hunt Transport Services	NasdaqGS:JBHT	\$20,992	\$13,176	\$2,430	\$1,787	1.6x	8.6x	11.7x	18.4%	13.6%
Jacobs Engineering Group	TSXV:JEC	\$10	\$8	\$1	\$2	1.3x	10.6x	5.6x	11.9%	22.4%
Johnson Controls International	NYSE:JCI	\$47,478	\$26,612	\$9,058	\$3,600	1.8x	5.2x	13.2x	34.0%	13.5%
Lockheed Martin	NYSE:LMT	\$116,861	\$67,688	\$8,586	\$10,262	1.7x	13.6x	11.4x	12.7%	15.2%
Masco	NYSE:MAS	\$15,139	\$8,008	\$2,759	\$1,479	1.9x	5.5x	10.2x	34.5%	18.5%
Nielsen Holdings	PHLX:NLSN	\$0	\$3,541	\$2,240	\$861	0.0x	0.0x	0.0x	63.3%	24.3%
Norfolk Southern	NYSE:NSC	\$59,813	\$12,320	\$5,623	\$4,737	4.9x	10.6x	12.6x	45.6%	38.4%
Northrop Grumman	NYSE:NOC	\$80,327	\$38,685	\$7,890	\$7,161	2.1x	10.2x	11.2x	20.4%	18.5%
PACCAR	NasdagGS:PCAR	\$50,549	\$34,180	\$6,560	\$6,050	1.5x	7.7x	8.4x	19.2%	17.7%
Parker-Hannifin	NYSE:PH	\$62,487	\$19,680	\$6,886	\$4,679	3.2x	9.1x	13,4x	35.0%	23.8%
Quanta Services	NYSE:PWR	\$31,325	\$19,515	\$2,812	\$1,628	1.6x	11.1x	19.2x	14.4%	8.3%
Raytheon	LSE:RTN	\$1,190	\$1,178	\$153	\$140	1.0x	7.8x	8.5x	13.0%	11.9%
Republic Services	NYSE:RSG	\$57,358	\$14,663	\$5,956	\$4,215	3.9x	9.6x	13.6x	40.6%	28.7%
Robert Half International	NYSE:RHI	\$7,214	\$6,647	\$2,710	\$624	1.1x	2.7x	11.6x	40.8%	9.4%
Rockwell Automation	NYSE:ROK	\$36,763	\$9,058	\$3,717	\$1,850	4.1x	9.9x	19.9x	41.0%	20.4%
Ryder System	NYSE:R	\$11,958	\$11,848	\$2,337	\$2,619	1.0x	5.1x	4.6x	19.7%	22.1%
Southwest Airlines	NYSE:LUV	\$13,273		\$5,833	\$1,552	0.5x	2.3x	4.6x 8.6x	22.9%	6.1%
			\$25,440 \$13,427		\$1,552 \$1,581	0.5x 1.3x			22.9% 16.2%	11.8%
Textron	NYSE:TXT	\$17,696		\$2,176			8.1x	11.2x		
Union Pacific	NYSE:UNP	\$158,139	\$24,140	\$12,665	\$11,278	6.6x	12.5x	14.0x	52.5%	46.7%
United Parcel Service	NYSE:UPS	\$150,439	\$93,074	\$21,679	\$13,345	1.6x	6.9x	11.3x	23.3%	14.3%
United Rentals	NYSE:URI	\$42,962	\$13,900	\$5,835	\$4,323	3.1x	7.4x	9.9x	42.0%	31.1%
United Technologies	BOIN:UTX	\$0	\$14,028	\$4,102	\$2,378	0.0x	0.0x	0.0x	29.2%	17.0%
Waste Management	NYSE:WM	\$76,990	\$20,144	\$7,591	\$5,691	3.8x	10.1x	13.5x	37.7%	28.3%
					Median	1.8x	8.1x	11.4x	29.2%	18.5%

Industrials

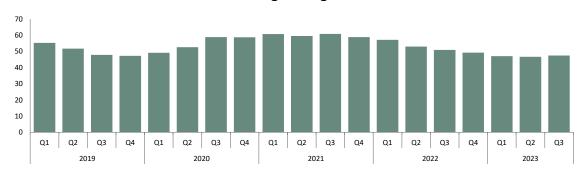
State of the Industry

U.S. Industrial Production Index (Seasonally Adjusted)



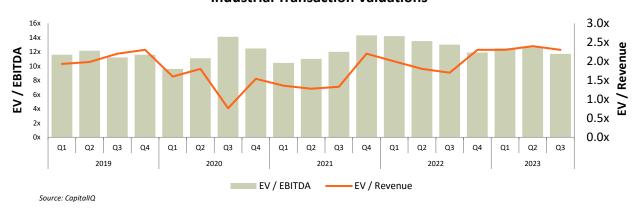
Source: Federal Reserve

Purchasing Managers Index

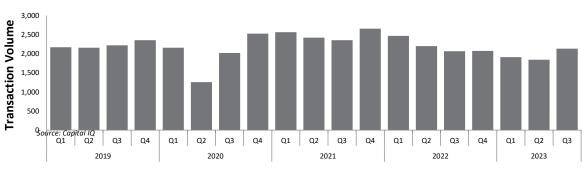


Source: Institution for Supply Management

Industrial Transaction Valuations



Industrials Transaction Volume



Source: CapitalIQ





The Value of Accomplishment

The highest level of expertise and hard work is what accomplishment requires. It's what you deserve and what we do.

- We sweat the small stuff.
- Take a 3:00am call.
- Say yes.
- Say no.
- Dig deeper when things get tough.
- And celebrate with you when your efforts pay off and you can reflect on it all and say, "It's really remarkable what we've accomplished here."
- Then and only then, will we know that we've accomplished something meaningful, too.

About Mirus

Mirus' Industrial team has experience working with owners of growth industrial businesses and distressed industrials, executing corporate carve-outs, strategic sales and leveraged buy-outs. Much of our work is with closely-held companies – niche leaders who have the industry leading solution in a sub \$200 million market. The companies often have strategic value to large corporations serving the broader market - acquirers who can integrate a product line into their portfolio. For larger industrial companies, Mirus has advised buyers and sellers on M&A, including leveraged buy-outs, and has executed corporate divestitures and restructurings.

Partners Spotlight

Alan, Andrew, and Rudy have decades of experience advising companies in the Industrial space. They have a demonstrated record of managing and closing dozens of engagements with companies in the industry. Alan has been nationally recognized by M&A Advisor as a sector finalist across multiple industries and has an MBA from Ecole des Ponts (France), an MS in Electrical Engineering from Brown University, and a BS in Mechanical Engineering from MIT. Andrew began his career as an attorney at Foley Hoag LLP and has prior experience as a fifthgeneration family business owner and CEO. Andrew graduated from Williams College and the University of Michigan Law School. Rudy has over 25 years of experience in investment banking and corporate finance, advising on a broad range of M&A, IPOs, and financing transactions. Rudy earned his MIA from Columbia University and his BSEE from Worcester Polytechnic Institute.



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[&]quot;The Mirus team successfully guided us through every aspect of the transaction, from identifying prospective buyers through closing. They conducted a thorough process and we are delighted by the outcome."

Mirus Industrial Spotlight



has been acquired by

Andrew Slifka

Century-Tywood has been acquired by J3 Corp/Slifka. Century-Tywood recently transitioned ownership, welcoming President/Principal Andrew Slifka to lead the team to new heights. Century-Tywood J3 Corp is a leading provider of fabricated sheet metal, precision fabricated components, stampings, and electromechanical assemblies.



has been acquired by



Mirus Capital Advisors served as exclusive financial advisor to S.G. Torrice Co., Inc., a leading wholesale distributor of heating, ventilation and air conditioning (HVAC) products throughout New England, in its sale to Ferguson plc (NYSE: FERG; LSE: FERG). Founded in 1958 and headquartered in Wilmington, Massachusetts, S.G. Torrice operates 15 locations in Maine, Massachusetts, New Hampshire, Rhode Island and Vermont from which it distributes residential and commercial HVAC equipment, parts, and accessories from Trane, American Standard, Mitsubishi and other OEMs to over 2,000 HVAC contractors.



has been acquired by



Mirus Capital Advisors served as exclusive financial advisor to Sweeney Metal Fabricators in its sale to GTR Manufacturing. Sweeney Metal Fabricators is a sheet metal fabrication and machining company based in Nashua, New Hampshire. Collaboratively, Sweeney and GTR are actively broadening their machining capabilities to better serve their customers with a diverse array of top-tier manufacturing solutions. In addition to expanding their precision machine shop team, their facilities will soon house new state-of-the-art equipment, with further upgrades planned throughout every department.



has been acquired by

CMPASS

a portfolio company of





Mirus Capital Advisors served as exclusive financial advisor to Bergeron Machine in its sale to Compass Precision, a portfolio company of Main Street Capital Holdings. Located in Westford, MA, Bergeron Machine is the first Compass division to focus on high-precision Swiss-style machining. Compass purchased the company from Mark Kelly and Sidney Kuo, who bought the firm in 2008. Bergeron services customers in the semiconductor, aerospace, and defense end-markets. "This acquisition continues our strategy of building a decentralized group of high-quality precision machine shops that service high-

growth end markets across the United States."