



## **Business Services Industry**

# Mirus Incentives, Rewards & Recognition (IRR) REPOR

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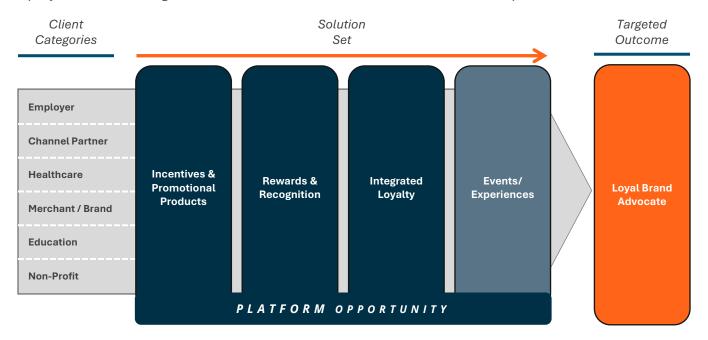
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## **Experiential and Event Marketing - Introduction**

#### Complementary Sector to Incentives, Rewards, and Recognition

Experiential marketing and event solutions represent a highly complementary market segment to Mirus' focus on Incentives, Rewards, and Recognition. Recent and sustained growth within this sector should be driven by the increased desire for face-to-face interaction, combined with AI and related technologies that enable more personalized experiences and measurable return on investment by enterprise clients. Notable recent capital markets activity among traditional players sets the stage for increased M&A, market innovation, and disruption.



#### **Complementary Value Propositions Among Solution Providers**

- Measurable engagement, outcomes, and ROI related to program and event dollar spend
- Effecting desired behavior among highly targeted constituents (employees, customers, membership, students, alumni, channel partners, etc.)
- Effective solutions enhance communication and competitive differentiation
- Reduction in CAC, employee turnover, required program spend; improved partner relationships, brand visibility, LTV, and firm culture

#### Similar Strategic Considerations for Growth and M&A

- Solutions, partnerships, and related investments emerging as mission-critical for the enterprise client
- Diverse and evolving set of market participants and approaches to synergies and platform development
- Requires consideration of "non-obvious" financial and strategic partners
- Market conditions, current velocity of M&A, and technology developments (AI) inform potential transaction strategies

## What We're Reading

**Omnicom to acquire Interpublic Group to create premier marketing and sales company** Omnicom Group <u>Full Article</u>

Omnicom (NYSE: OMC), a provider of data-inspired marketing and sales solutions, has announced its intent to acquire The Interpublic Group (NYSE: IPG), a specialist in advertising, digital marketing, communications planning, media, public relations, and specialty marketing. The combined company will bring together the industry's deepest bench of marketing talent, and the broadest and most innovative services and products, driven by the most advanced sales and marketing platform.

*Mirus takeaway:* The merger would combine the third- and fourth-largest advertising companies, and would surpass WPP (NYSE: WPP) as the industry's largest player. The deal is expected to generate \$750 million in cost synergies within two years, driven by real estate footprint optimization, technological efficiencies, shared service centers, and offshoring. Beyond cost savings, the merger offers two key strategic benefits:

1. Enhanced competitiveness against tech giants like Google and Meta, which have long been major players in the advertising industry and are now advancing into creative spaces through investments in generative AI.

2. Improved data capabilities to rival Publicis, which has achieved significant success with its Epsilon data unit integrated into its connected media ecosystem. The merger aims to combine Omnicom's Omni (data insights) and Flywheel (commerce data provider) with IPG's Interact (marketing platform) and Acxiom (data unit) to create a similarly integrated system.

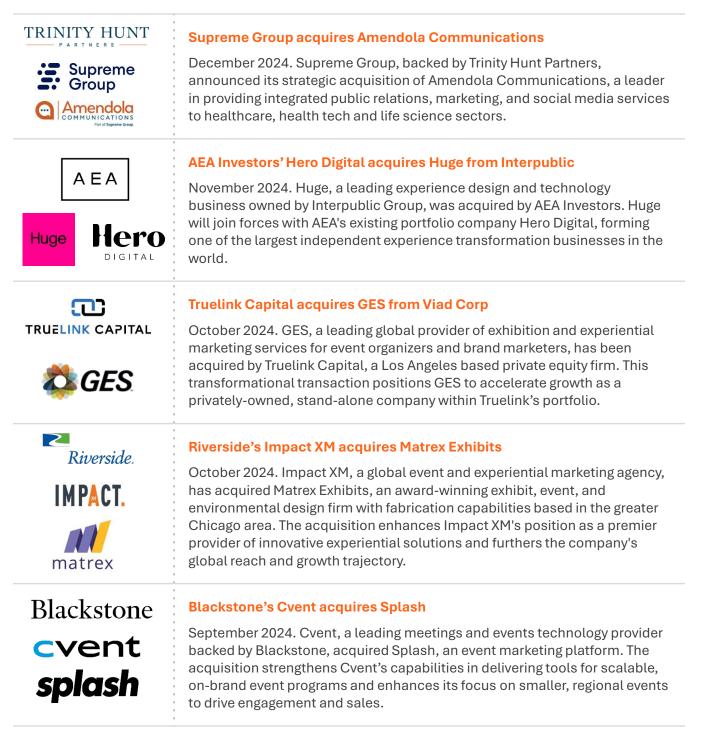
Havas lists on Euronext Amsterdam following Vivendi spinoff AdWeek <u>Full Article</u>

On December 16, 2024, Havas debuted as an independent, publicly traded company on the Euronext Amsterdam exchange with a valuation of \$2.6 billion, following its successful spinoff from parent company Vivendi. Yannick Bolloré, whose family still owns around 30% of Havas, remains CEO and chairman of the company. Havas' listing came one week after Omnicom announced its intent to acquire Interpublic Group.

*Mirus takeaway:* Havas (ENXTAM: HAVAS), a leading communications and marketing company, offers end-to-end solutions across the industry value chain. This strategic move to spin off Havas into an independent, publicly listed entity. This strategic move aims to address the "conglomerate discount" that has constrained Vivendi's stock valuation and the growth potential of its subsidiaries, including Havas. As an independent entity, Havas now has the opportunity to position itself as a leading pure-play company in its sector, potentially unlocking higher valuation potential. Independence could also enable Havas to pursue focused growth opportunities more effectively (including M&A) and accelerate sustainable development.

#### Select Private Equity Activity

Private equity continues to explore investment and platform opportunities within the experiential and event-based marketing segment. Emerging trends such as the "festivilization" of trade shows, heightened, tech-enabled personalization of attendee experiences, and a more impactful and relevant set of ROI metrics for both providers and attendees should continue to drive interest and opportunities. The segment continues to evolve—remaining both fragmented and dynamic—enabling a variety of add-on acquisition strategies for platform investments.



Select Private Equity Activity (continued)

| SHAMROCK  | Shamrock Capital acquires Nth Degree<br>September 2024. Nth Degree, a leading event management and experiential<br>marketing company, announced a strategic investment from Shamrock<br>Capital. Nth Degree delivers bespoke event strategies and expert operational<br>support through its Nth Degree Events group, and holistic and integrated<br>event services for some of the largest trade shows and corporate events in<br>the United States through its Fern Exposition Services group. |
|---|---|
| KKR   | KKR acquires FGS Global from WPP<br>August 2024. KKR acquired FGS Global, a leading global communications<br>and public affairs consultancy with 1,400 professionals worldwide, from<br>WPP. Known for its expertise in strategic and financial communications, FGS<br>provides board-level and C-suite counsel on complex stakeholder and<br>reputational challenges.  |
| Riverside.                                      | <b>Riverside's Impact XM acquires Enigma Creative Solutions</b><br>May 2024. Impact XM, a leading global event and experiential marketing<br>agency, acquired Enigma Creative Solutions, a leading exhibition and event<br>design agency headquartered in the United Kingdom. With this strategic<br>union, Impact XM takes a significant leap forward in its growth trajectory,<br>fortifying its position as a premier provider of innovative experiential<br>solutions on a global scale.    |
| TRINITY HUNT                                    | Supreme Group acquires Health+Commerce<br>March 2024. Supreme Group, backed by growth-oriented private equity firm<br>Trinity Hunt Partners, announced it has acquired Health+Commerce, an<br>integrated agency providing strategic public relations, marketing, and<br>creative services to innovative healthcare companies.   |
| B Ø W R I V E R<br>CAPITAL<br>Onelo<br>Iorandus | <b>One10 acquires First Lorandus Global</b><br>January 2024. One10 LLC acquired First Lorandus Global, an Ontario-based<br>leader in virtual, hybrid, incentive travel and face-to-face events. Backed by<br>Bow River, One10 provides end-to-end solutions in marketing services,<br>training, incentives, recognition, and travel and events.   |
| <i>Riverside.</i>                               | The Riverside Company invests in Impact XM<br>December 2023. The Riverside Company completed an investment in the<br>parent company of Impact XM, a full-service, end-to-end experiential<br>marketing services provider. Impact XM produces over 3,000 events<br>annually, including trade shows, medical and technology conferences,<br>meetings, corporate events, brand activations and digital engagements.  |

Capital Markets Activity

We expect capital markets activity to increase given the level of ongoing PE investment, the evolution of business models to be less exclusively project-based, and the noticeable impact of technology. Successful industry participants are becoming true strategic technology partners for their clients, versus mere fulfilment providers or specialized sub-contractors. Desire for expertise and established client bases within attractive end markets (e.g., healthcare) will also drive continued transaction activity.

#### M&A Activity: Q4 2024

| Announced | Target               | Acquirer(s)  | Target Description                                 | Transaction Value (\$M) |
|-----------|----------------------|--|--|-------------------------|
| 10/03/24  | Knowland             | Cendyn (Accel-KKR)   | Data-as-a-service insights on meetings and events  | NS                      |
| 10/10/24  | Logitix              | Victory Live (Clearlake Capital)                             | Live event ticketing technology                    | NS                      |
| 10/30/24  | HLTH                 | Hyve Group (Providence Equity Partners, Searchlight Capital) | Healthcare conference organizer                    | NS                      |
| 10/31/24  | Believe              | BrandStar  | Event production focused on rare disease community | NS                      |
| 11/06/24  | Boldscience          | Minds + Assembly (Amulet Capital Partners)                   | Medical communication agency                       | NS                      |
| 11/11/24  | World Class Displays | TentCraft  | Full-service trade show booth builder              | NS                      |
| 12/02/24  | Sacks and Company    | Exhibitus  | Experiential marketing services provider           | NS                      |
| 12/04/24  | You First            | Gersh (Crestview Partners)                                   | Sports and entertainment agency                    | NS                      |
| 12/06/24  | Combined Caterers    | CCMP   | Event management and catering services             | NS                      |
| 12/10/24  | Base Craft           | CES Power (Allied Industrial Partners)                       | Services and equipment for motion picture industry | NS                      |
| 12/12/24  | Stretch Shapes       | Moss   | Fabric-based products for immersive environments   | NS                      |

Sources: Media press releases, Mirus research NS: Not Specified

#### Capital Raise Activity: Q4 2024

| Announced | Company                   | Select Investor(s)                                      | Description                                    | Amount Raised (\$M) |
|-----------|---------------------------|---|--|---------------------|
| 10/10/24  | AtVenu                    | Sixth Street  | Live event payment processor                   | 130                 |
| 10/21/24  | Counsel Health            | Andreessen Horowitz, Asymmetric Capital, Floodgate Fund | Healthcare virtual communications              | 11                  |
| 11/04/24  | K&F Growth Acquisition II | IPO   | Experiential entertainment SPAC                | 250                 |
| 11/13/24  | Arketi Group              | Go Capital  | Digital marketing agency for B2B tech          | NS                  |
| 11/13/24  | Front Row Group           | HighPost Capital  | eComm agency for beauty, health, wellness, CPG | NS                  |
| 11/20/24  | De-Yan                    | Shamrock Capital  | Experiential design studio                     | NS                  |

Sources: Media press releases, Mirus research NS: Not Specified

### Experiential and Event Marketing Q4 2024 Public Comps

#### **Experiential & Event Marketing Solutions**

Representative public companies include large, established, global diversified marketing agencies, as well as companies more directly focused on experiential and event solutions. We believe the valuation perspectives in this segment complement and help to inform overall valuation perspectives within the Incentives, Rewards and Recognition segment, as these market segments increasingly overlap. Going forward, Mirus will continue to include this group of companies, and their relevant capital markets activity, in future reports.

| As of 12/31/2024                  |          |          | LTM Financials |         |              | Aargins       | Growth  | Valuation  |           |
|-----------------------------------|----------|----------|----------------|---------|--------------|---------------|---------|------------|-----------|
| ompany Name                       | EV       | Revenue  | Gross Profit   | EBITDA  | Gross Margin | EBITDA Margin | LTM     | EV/Revenue | EV/EBITDA |
| Experiential & Event Marketing So | olutions |          |                |         |              |               |         |            |           |
| Live Nation Entertainment, Inc.   | \$34,225 | \$23,315 | \$5,773        | \$1,535 | 24.8%        | 6.6%          | 10.0%   | 1.5x       | 22.3x     |
| Publicis Groupe S.A.              | \$28,440 | \$16,444 | \$7,117        | \$2,749 | 43.3%        | 16.7%         | 4.0%    | 1.7x       | 10.3x     |
| Omnicom Group Inc.                | \$22,150 | \$15,428 | \$2,890        | \$2,421 | 18.7%        | 15.7%         | 6.4%    | 1.4x       | 9.2x      |
| Endeavor Group Holdings, Inc.     | \$20,550 | \$7,482  | \$4,028        | \$609   | 53.8%        | 8.1%          | 41.7%   | 2.7x       | 33.7x     |
| WPP plc                           | \$18,136 | \$18,768 | \$3,153        | \$1,151 | 16.8%        | 6.1%          | (0.3%)  | 1.0x       | 15.8x     |
| Informa plc                       | \$15,707 | \$4,252  | \$1,538        | \$1,294 | 36.2%        | 30.4%         | 20.6%   | 3.7x       | 12.1x     |
| The Interpublic Group, Inc.       | \$13,334 | \$9,339  | \$2,092        | \$1,732 | 22.4%        | 18.5%         | (0.3%)  | 1.4x       | 7.7x      |
| Dentsu Group Inc.                 | \$8,669  | \$9,743  | \$8,360        | \$1,287 | 85.8%        | 13.2%         | 8.0%    | 0.9x       | 6.7x      |
| CTS Eventim AG & Co. KGaA         | \$7,321  | \$2,939  | \$753          | \$433   | 25.6%        | 14.7%         | 17.2%   | 2.5x       | 16.9x     |
| Stagwell Inc.                     | \$2,832  | \$2,707  | \$947          | \$271   | 35.0%        | 10.0%         | 4.9%    | 1.0x       | 10.5x     |
| Hakuhodo DY Holdings Inc          | \$2,682  | \$6,806  | \$2,810        | \$479   | 41.3%        | 7.0%          | 0.4%    | 0.4x       | 5.6x      |
| Advantage Solutions Inc.          | \$2,412  | \$3,991  | \$585          | \$363   | 14.7%        | 9.1%          | (0.5%)  | 0.6x       | 6.7x      |
| Havas N.V.                        | \$2,284  | \$2,621  | \$956          | \$378   | 36.5%        | 14.4%         | 2.5%    | 0.9x       | 6.0x      |
| Sprout Social, Inc.               | \$1,812  | \$392    | \$303          | -\$55   | 77.3%        | (14.0%)       | 26.7%   | 4.6x       | NM        |
| GL Events SA                      | \$1,804  | \$1,664  | \$1,559        | \$239   | 93.7%        | 14.3%         | 5.4%    | 1.1x       | 7.6x      |
| Emerald Holding, Inc.             | \$1,205  | \$394    | \$255          | \$97    | 64.9%        | 24.6%         | 5.0%    | 3.1x       | 12.5x     |
| Cheil Worldwide Inc.              | \$822    | \$3,294  | \$1,289        | \$297   | 39.1%        | 9.0%          | 3.1%    | 0.2x       | 2.8x      |
| S4 Capital plc                    | \$519    | \$1,159  | \$1,016        | \$126   | 87.7%        | 10.9%         | (19.6%) | 0.4x       | 4.1x      |
|                                   |          |          |                | Average | 45.4%        | 12.0%         | 7.5%    | 1.6x       | 11.2x     |
|                                   |          |          |                | Median  | 37.8%        | 12.0%         | 4.9%    | 1.3x       | 9.2x      |

NM: Not Meaningful

#### Q4 2024 IRR Public Comps (continued)

Mirus will continue to take a composite view of comparable companies when assessing the valuation of IRR participants. Going forward, this analysis will include the collection of companies focused on experiential and event marketing. Our approach considers the typical revenue model mix of software and service subscription fees, project- and event-based services, tech-enabled maintenance and services, and transaction-related fees and commissions, as well as the diversity of end markets and targeted constituent engagement enabled by IRR solution providers. These providers serve various groups, including consumers (experiential & event marketing solutions and loyalty solutions), employees (HR technology and services), and channel partners (incentive and reward fulfillment via prepaid and payment solutions, as well as event and experiential marketing, such as trade shows).

#### **HR Solutions**

HR and related software and service providers increasingly look to expand their offerings beyond traditional payroll, benefits, recruiting, onboarding, training, and career development. Leading companies in this space seek to enhance measurable employee engagement for their enterprise clients.

| of 12/31/2024                   |           |          | LTM Financials |         | LTM N        | largins       | Growth  | Valuation  |          |
|---------------------------------|-----------|----------|----------------|---------|--------------|---------------|---------|------------|----------|
| mpany Name                      | EV        | Revenue  | Gross Profit   | EBITDA  | Gross Margin | EBITDA Margin | LTM     | EV/Revenue | EV/EBITD |
| HR Service Solutions            |           |          |                |         |              |               |         |            |          |
| Recruit Holdings Co., Ltd.      | \$97,955  | \$24,495 | \$14,202       | \$3,578 | 58.0%        | 14.6%         | 2.8%    | 4.0x       | 27.4x    |
| Randstad N.V.                   | \$8,654   | \$27,014 | \$5,409        | \$816   | 20.0%        | 3.0%          | (7.7%)  | 0.3x       | 10.6x    |
| Robert Half Inc.                | \$6,768   | \$5,886  | \$2,295        | \$298   | 39.0%        | 5.1%          | (11.4%) | 1.1x       | 22.7x    |
| ManpowerGroup Inc.              | \$3,725   | \$18,085 | \$3,142        | \$456   | 17.4%        | 2.5%          | (5.3%)  | 0.2x       | 8.2x     |
| Persol Holdings Co.,Ltd.        | \$3,416   | \$9,701  | \$2,222        | \$638   | 22.9%        | 6.6%          | 7.6%    | 0.4x       | 5.4x     |
| Korn Ferry                      | \$3,361   | \$2,709  | \$618          | \$329   | 22.8%        | 12.2%         | (3.8%)  | 1.2x       | 10.2x    |
| Kforce Inc.                     | \$1,073   | \$1,425  | \$392          | \$73    | 27.5%        | 5.1%          | (10.3%) | 0.8x       | 14.6x    |
| Kelly Services, Inc.            | \$765     | \$4,373  | \$879          | \$102   | 20.1%        | 2.3%          | (9.6%)  | 0.2x       | 7.5x     |
| TrueBlue, Inc.                  | \$289     | \$1,674  | \$432          | \$0     | 25.8%        | 0.0%          | (15.1%) | 0.2x       | NM       |
|                                 |           |          |                | Average | 28.2%        | 5.7%          | (5.9%)  | 0.9x       | 13.3x    |
|                                 |           |          |                | Median  | 22.9%        | 5.1%          | (7.7%)  | 0.4x       | 10.4x    |
| IR Technology Solutions         |           |          |                |         |              |               |         |            |          |
| Automatic Data Processing, Inc. | \$120,689 | \$19,523 | \$9,393        | \$5,733 | 48.1%        | 29.4%         | 6.6%    | 6.2x       | 21.1x    |
| Workday, Inc.                   | \$63,461  | \$8,157  | \$6,167        | \$726   | 75.6%        | 8.9%          | 16.8%   | 7.8x       | 87.4x    |
| Paychex, Inc.                   | \$49,913  | \$5,370  | \$3,856        | \$2,388 | 71.8%        | 44.5%         | 4.2%    | 9.3x       | 20.9x    |
| Davforce Inc.                   | \$12,180  | \$1,695  | \$841          | \$252   | 49.6%        | 14.9%         | 16.9%   | 7.2x       | 48.3x    |
| Adecco Group AG                 | \$7,677   | \$26,070 | \$5,238        | \$958   | 20.1%        | 3.7%          | (2.9%)  | 0.3x       | 8.0x     |
| Alight, Inc.                    | \$5,458   | \$3,358  | \$1,221        | \$451   | 36.4%        | 13.4%         | 26.9%   | 1.6x       | 12.1x    |
| TriNet Group, Inc.              | \$5,199   | \$4,972  | \$977          | \$392   | 19.7%        | 7.9%          | 1.4%    | 1.0x       | 13.3x    |
| Paycor HCM, Inc.                | \$3,246   | \$679    | \$448          | \$59    | 66.0%        | 8.8%          | 17.5%   | 4.8x       | 54.6x    |
| Insperity, Inc.                 | \$2,883   | \$6,548  | \$1,056        | \$184   | 16.1%        | 2.8%          | 2.4%    | 0.4x       | 15.6x    |
| Benefit Systems S.A.            | \$2,309   | \$843    | \$302          | \$192   | 35.8%        | 22.8%         | 25.6%   | 2.7x       | 12.0x    |
| Upwork Inc.                     | \$1,922   | \$762    | \$584          | \$64    | 76.7%        | 8.4%          | 14.3%   | 2.5x       | 30.1x    |
| Learning Technologies Group plc | \$1,047   | \$667    | \$98           | \$126   | 14.7%        | 18.9%         | (11.3%) | 1.6x       | 8.3x     |
| Skillsoft Corp.                 | \$721     | \$535    | \$395          | \$78    | 73.9%        | 14.6%         | (3.8%)  | 1.3x       | 9.2x     |
| Asure Software, Inc.            | \$258     | \$115    | \$79           | \$9     | 68.6%        | 7.9%          | (5.6%)  | 2.2x       | 28.4x    |
|                                 |           |          |                |         |              |               | . /     |            |          |
|                                 |           |          |                | Average | 48.1%        | 14.8%         | 7.8%    | 3.5x       | 26.4x    |

NM: Not Meaningful

#### Q4 2024 IRR Public Comps (continued)

#### **Loyalty Solutions**

The traditional (B2C) loyalty value proposition—increased ROI by engaging and incenting current customers rather than acquiring new ones—is becoming increasingly relevant within the channel partner sector. IRR solutions also enable valuable access to and engagement with both consumers and corporate customers that might otherwise be inaccessible for certain brands and merchants.

| is of 12/31/2024           |           | LTM Financials |              | LTM Margins |              | Growth        | Valuation |            |           |
|----------------------------|-----------|----------------|--------------|-------------|--------------|---------------|-----------|------------|-----------|
| ompany Name                | EV        | Revenue        | Gross Profit | EBITDA      | Gross Margin | EBITDA Margin | LTM       | EV/Revenue | EV/EBITDA |
| Loyalty Solutions          |           |                |              |             |              |               |           |            |           |
| Salesforce, Inc.           | \$318,006 | \$37,189       | \$28,615     | \$9,559     | 76.9%        | 25.7%         | 9.5%      | 8.6x       | 33.3x     |
| Adobe Inc.                 | \$187,707 | \$21,505       | \$19,147     | \$8,593     | 89.0%        | 40.0%         | 10.8%     | 8.7x       | 21.8x     |
| The Trade Desk, Inc.       | \$58,698  | \$2,310        | \$1,872      | \$446       | 81.1%        | 19.3%         | 26.1%     | 25.4x      | NM        |
| Experian plc               | \$43,800  | \$7,301        | \$2,968      | \$2,204     | 40.7%        | 30.2%         | 7.4%      | 6.0x       | 19.9x     |
| HubSpot, Inc.              | \$35,104  | \$2,506        | \$2,122      | -\$57       | 84.7%        | (2.3%)        | 21.8%     | 14.0x      | NM        |
| ZoomInfo Technologies Inc. | \$4,863   | \$1,222        | \$1,079      | \$244       | 88.3%        | 20.0%         | (0.3%)    | 4.0x       | 19.9x     |
| Verint Systems Inc.        | \$2,371   | \$921          | \$659        | \$140       | 71.5%        | 15.2%         | 4.4%      | 2.6x       | 16.9x     |
| Criteo S.A.                | \$2,194   | \$1,947        | \$959        | \$240       | 49.2%        | 12.3%         | (0.1%)    | 1.1x       | 9.2x      |
| Sprinklr, Inc.             | \$1,808   | \$788          | \$578        | \$37        | 73.3%        | 4.7%          | 12.0%     | 2.3x       | 49.2x     |
| LiveRamp Holdings, Inc.    | \$1,678   | \$707          | \$512        | \$25        | 72.3%        | 3.6%          | 13.8%     | 2.4x       | 66.4x     |
| Semrush Holdings, Inc.     | \$1,515   | \$358          | \$297        | \$19        | 83.1%        | 5.3%          | 22.0%     | 4.2x       | 80.6x     |
| Similarweb Ltd.            | \$1,166   | \$241          | \$189        | \$3         | 78.6%        | 1.1%          | 13.4%     | 4.8x       | NM        |
| Amplitude, Inc.            | \$1,075   | \$293          | \$217        | -\$90       | 74.2%        | (30.9%)       | 8.3%      | 3.7x       | NM        |
| Cardlytics, Inc.           | \$349     | \$293          | \$128        | -\$37       | 43.5%        | (12.5%)       | (3.0%)    | 1.2x       | NM        |
|                            |           |                |              | Average     | 71.9%        | 9.4%          | 10.5%     | 6.4x       | 35.2x     |
|                            |           |                |              | Median      | 75.6%        | 8.8%          | 10.2%     | 4.1x       | 21.8x     |

NM: Not Meaningful

#### Q4 2024 IRR Public Comps (continued)

#### **Prepaid and Payment Solutions**

Prepaid card solutions and tech-enabled payment platforms are continually seeking to enhance their growth, transaction volume-related revenue, and value-add for their customers, beyond merely fulfilling and/or processing transactions. Ongoing M&A activity highlights the payment sector's relevance to IRR solution providers. IRR providers can enhance "front-end" demand for prepaid-related technology and solutions through incentive-based prepaid cards, digital rewards for employees, channel incentives, and gift cards. Additionally, the transactionrelated data generated by IRR solutions is also valuable to the merchant customers of prepaid and payment solutions providers.

Mirus will continue to monitor potential capital markets activity and IPOs for payment solution providers such as Chime, Stripe, and Klarna.

| s of 12/31/2024                |               |          | LTM Financials |          | LTM N        | largins       | Growth<br>LTM | Valuation  |          |
|--------------------------------|---------------|----------|----------------|----------|--------------|---------------|---------------|------------|----------|
| ompany Name                    | EV            | Revenue  | Gross Profit   | EBITDA   | Gross Margin | EBITDA Margin |               | EV/Revenue | EV/EBITD |
| Prepaid Cards & Payments Proce | essing        |          |                |          |              |               |               |            |          |
| Citigroup Inc.                 | NM            | \$69,308 | \$69,308       | NM       | 100.0%       | NM            | (3.7%)        | NM         | NM       |
| American Express Company       | NM            | \$59,239 | \$32,995       | NM       | 55.7%        | NM            | 8.9%          | NM         | NM       |
| Visa Inc.                      | \$625,209     | \$35,926 | \$35,148       | \$24,973 | 97.8%        | 69.5%         | 10.0%         | 17.4x      | 25.0x    |
| Mastercard Incorporated        | \$485,349     | \$27,226 | \$27,226       | \$16,784 | 100.0%       | 61.6%         | 11.7%         | 17.8x      | 28.9x    |
| PayPal Holdings, Inc.          | \$89,161      | \$31,457 | \$12,613       | \$6,121  | 40.1%        | 19.5%         | 8.0%          | 2.8x       | 14.6x    |
| Block, Inc.                    | \$55,659      | \$23,862 | \$8,674        | \$1,276  | 36.4%        | 5.3%          | 14.8%         | 2.3x       | 43.6x    |
| Global Payments Inc.           | \$44,108      | \$10,024 | \$6,314        | \$4,356  | 63.0%        | 43.5%         | 5.8%          | 4.4x       | 10.1x    |
| Adyen N.V.                     | \$37,784      | \$1,940  | \$1,210        | \$890    | 62.4%        | 45.9%         | 24.0%         | 19.5x      | 42.4x    |
| Corpay, Inc.                   | \$30,432      | \$3,877  | \$3,036        | \$2,066  | 78.3%        | 53.3%         | 4.7%          | 7.8x       | 14.7x    |
| Edenred SE                     | \$9,754       | \$2,680  | \$1,098        | \$756    | 41.0%        | 28.2%         | 17.2%         | 3.6x       | 12.9x    |
| Shift4 Payments, Inc.          | \$9,354       | \$3,149  | \$882          | \$457    | 28.0%        | 14.5%         | 31.4%         | 3.0x       | 20.5x    |
| WEX Inc.                       | \$7,343       | \$2,655  | \$1,922        | \$940    | 72.4%        | 35.4%         | 6.1%          | 2.8x       | 7.8x     |
| Bread Financial Holdings, Inc. | NM            | \$2,467  | \$2,467        | NM       | 100.0%       | NM            | (14.0%)       | NM         | NM       |
| Euronet Worldwide, Inc.        | \$4,576       | \$3,900  | \$1,518        | \$611    | 38.9%        | 15.7%         | 8.5%          | 1.2x       | 7.5x     |
| PagSeguro Digital Ltd.         | \$2,392       | \$3,233  | \$1,543        | \$1,330  | 47.7%        | 41.1%         | 14.9%         | 0.7x       | 1.8x     |
| Green Dot Corporation          | NM            | \$1,630  | \$1,630        | NM       | 100.0%       | NM            | 10.5%         | NM         | NM       |
| Nayax Ltd.                     | \$1,085       | \$292    | \$127          | \$6      | 43.6%        | 2.1%          | 32.7%         | 3.7x       | NM       |
| Marqeta, Inc.                  | \$842         | \$490    | \$337          | -\$29    | 68.7%        | (5.9%)        | (35.6%)       | 1.7x       | NM       |
|                                |               |          |                | Average  | 65.2%        | 30.7%         | 8.7%          | 6.3x       | 19.2x    |
|                                |               |          |                | Median   | 62.7%        | 31.8%         | 9.5%          | 3.3x       | 14.6x    |
| NM: Not Meaningful             |               |          |                |          |              |               |               |            |          |
| Com                            | nasita Daar C |          |                | Average  | 53.8%        | 15.0%         | 6.8%          | 3.8x       | 20.2x    |
| Com                            | posite Peer G | τουρ     |                | Median   | 49.2%        | 12.3%         | 6.4%          | 2.3x       | 13.9x    |

Note: Composite includes IRR and Experiential & Event Marketing groups

As AI accelerates the evolution of the competitive landscape—merging more effective digital engagement with more differentiated face-to-face experiences for targeted constituents—we believe both established and emerging players will increasingly compete for strategic assets via M&A during 2025.



Mark Young Partner



## Leading advisor to middle market businesses since 1987

#### **About Mirus Capital Advisors**

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As a middle market investment bank focused on mergers and acquisitions, we drive deals for successful businesses owned by entrepreneurs, families, and investors in New England and beyond. We are committed to each client's success.

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Mirus has closed over 350 transactions across a range of industries, specializing in technology, business services, industrial, consumer and healthcare transactions. Our affiliate Mirus Securities, Inc. is a registered broker-dealer and FINRA member.

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#### Mark Young Business Services (617) 633-7145 young@merger.com



In his 30-plus year investment banking career, Mark has completed over 100 financial advisory assignments, with a particular focus on growth companies that provide differentiated products and solutions, as well as technology-enabled business and consumer services. Mark brings extensive experience identifying, structuring, negotiating and executing a wide variety of engagements, including mergers and acquisitions, as well as public and private equity offerings. Mark has led a variety of relevant sector transactions over recent years, including advisory for Giift, WorkStride, and GiftCertificates.com. Rudy Perez Business Services (781) 418-5919 perez@merger.com



Rudy joined Mirus Capital Advisors in 2023. Prior to joining Mirus, Rudy was an Associate with AgriTech Capital, a venture capital and strategy fund specializing in agriculture technologies. He started his career at Cooke & Bieler, a boutique institutional investment management firm in Philadelphia, PA. He received a Bachelor of Arts from Swarthmore College where he studied Biology and Spanish Literature, and an MBA from The University of Chicago Booth School of Business with concentrations in Accounting, Finance, and Entrepreneurship. Originally from Cuba, Rudy is also fluent in Spanish.

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Note: Transactions in gray boxes were completed by Mirus partners at prior firms



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